



Volvo Cars Quality Excellence (VQE) - Award Notification

Date: 2014-03-25
Subject: VQE Award Notification
To: Kockums Maskin AB – BQ2DA

Dear Kockums Maskin AB

We are pleased to inform you that, Kockums Maskin AB with Site Code – BQ2DA, has fulfilled all VQE requirements and therefore achieved the VQE Award. We appreciate all hard work involved and ask you to communicate our appreciation to all involved personnel. As a sign of our appreciation we would like to have an Award ceremony together with you in the near future.

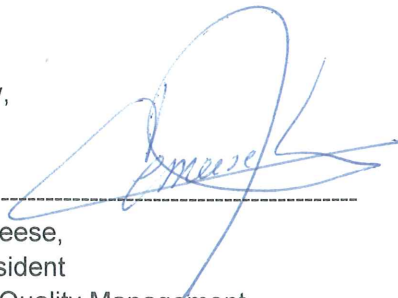
Achieving and maintaining the VQE status is a proof of the manufacturing site being among the best in the industry.

Manufacturing sites with maintained VQE Award status are considered as suppliers of choice and will be considered for new business with Volvo Car Group in the future.

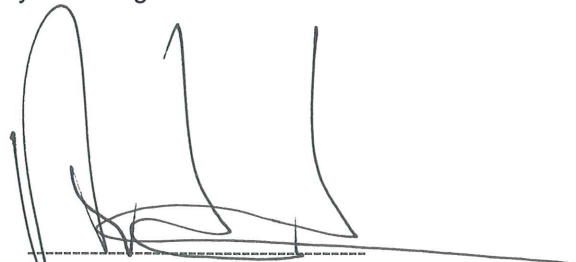
The partnership between the VQE manufacturing sites and Volvo Car Group is a key enabler in providing high quality products that meet and exceed our customer's expectations. The VQE Award is the start of our joint strategic journey towards zero quality defects.

Thank you for your commitment regarding quality and congratulations to the well-deserved VQE Award.

Sincerely,



Luc Semeese,
Vice President
Supplier Quality Management



Anders Svensson
Vice President
Purchasing